Facing The Hard Truths About Energy

A Comprehensive View To 2030 Of Global Oil And Natural Gas

July 18, 2007



Today's Discussion

Study Approach

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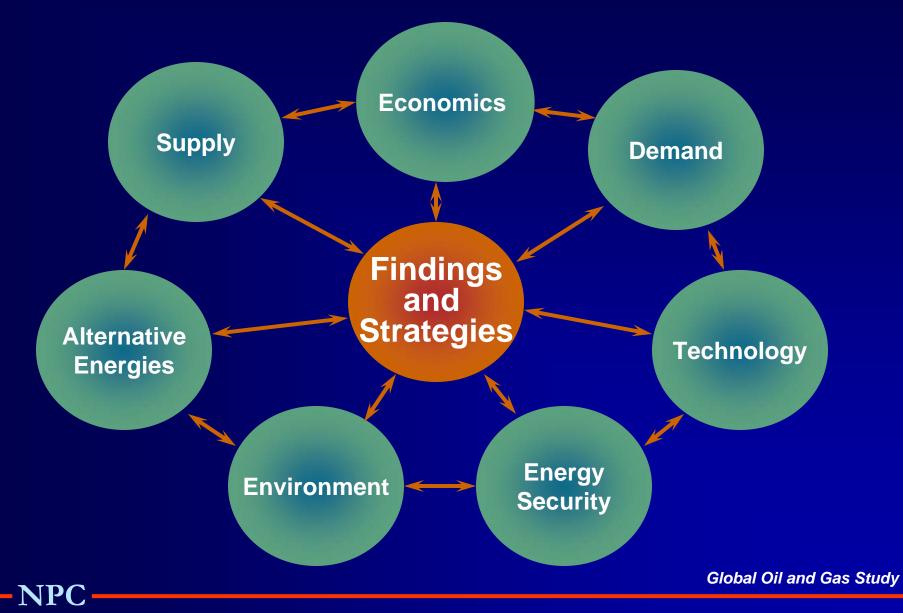
• What We Learned : The Hard Truths

Recommended Strategies For The U.S.

The Secretary's Suggested Questions

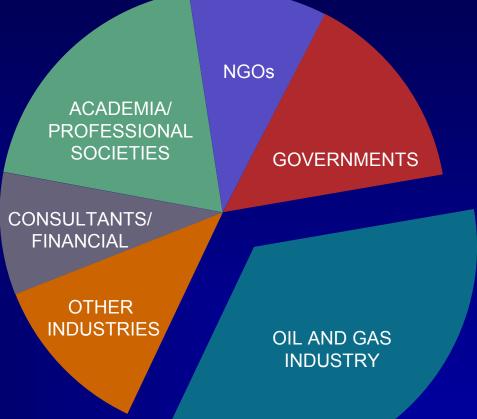
- What does the future hold for global oil and natural gas supply ?
- Can incremental oil and gas supplies be brought on-line, on time, and at a reasonable price to meet future demand without jeopardizing economic growth ?
- What oil and gas supply and / or demand-side strategies does the Council recommend the U.S. pursue to ensure greater economic stability and prosperity ?

Dimensions of the Study



How This Study is Different

65% participants from outside of oil and gas industry



350 + participants, plus input from 1000 + others

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How This Study Is Different

Integrated, In-Depth Analysis

- Over 100 studies incorporated to include both public and aggregated proprietary outlooks
- Not another forecast of supply, demand or price

Diversity of Expertise 350 participants with backgrounds in all aspects of energy including efficiency, economics, geopolitics, environment

Technology Assessment

- Identified achievable opportunities and likely deployment timing
- Looked across the energy spectrum, including both supply and demand

Technology Assessment Depth

- Technology Development
- Personnel Issues: The Big Crew Change
- Carbon Management
- Conventional Resources (includes EOR and Arctic)
- Exploration Technology
- Deepwater Technology
- Unconventional Gas (including Coal and Shale gas)
- Heavy Oil and Bitumen
- Oil Shale
- Gas Hydrates
- Coal to Liquids and Gas
- Biomass fuels
- Nuclear Outlook and impact on Oil and Gas demand
- Transportation Efficiency
- Other Renewables

Time horizons
Research budgets
Human resources
Deployment

The Hard Truths

Demand

Supply

Energy Sources

Energy Security

Workforce

Carbon Emissions

What We Learned: The Hard Truths

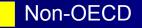


The Hard Truth: Demand

Coal, oil, and natural gas will remain indispensable to meeting total projected energy demand growth.

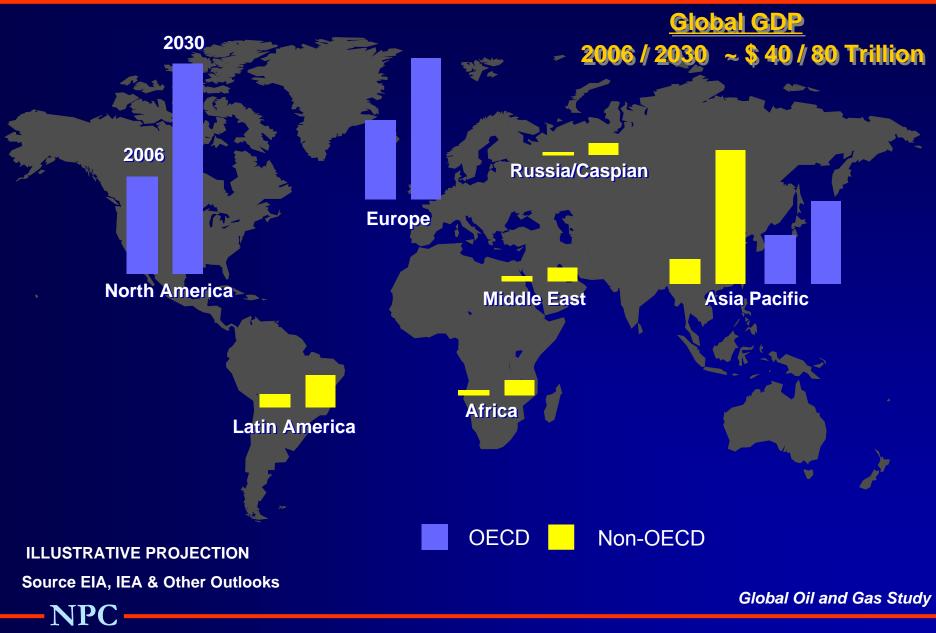
OECD and Non-OECD Countries

Organization for Economic Cooperation and Development (OECD)

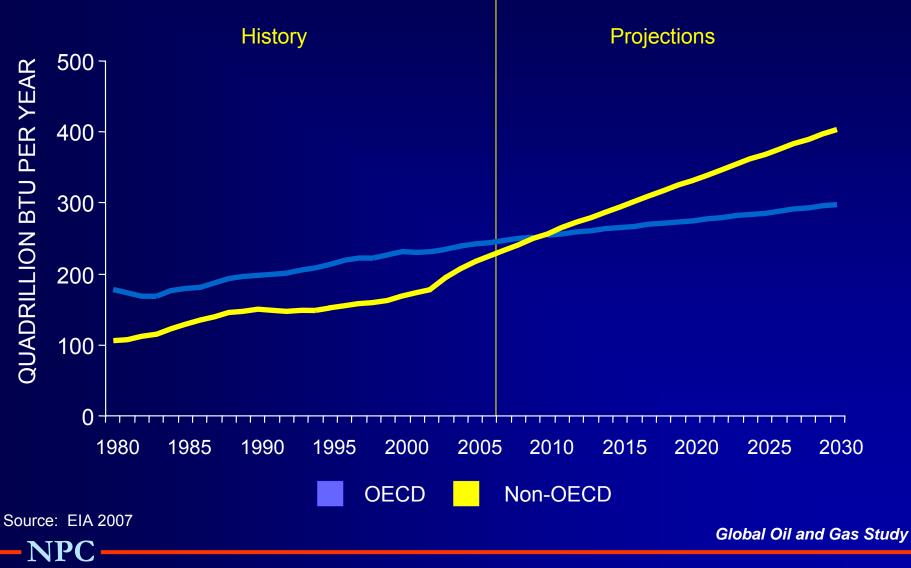




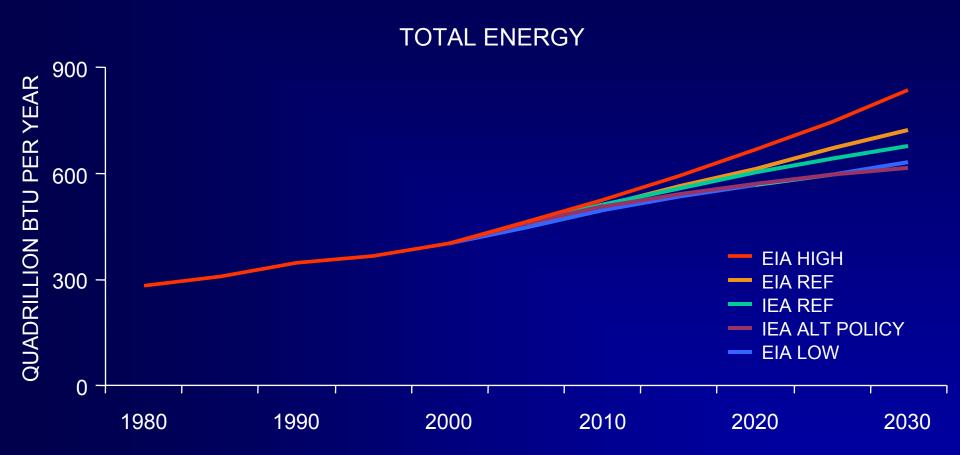
Economic Growth Patterns Are Shifting



... And Energy Demand Growth Follows

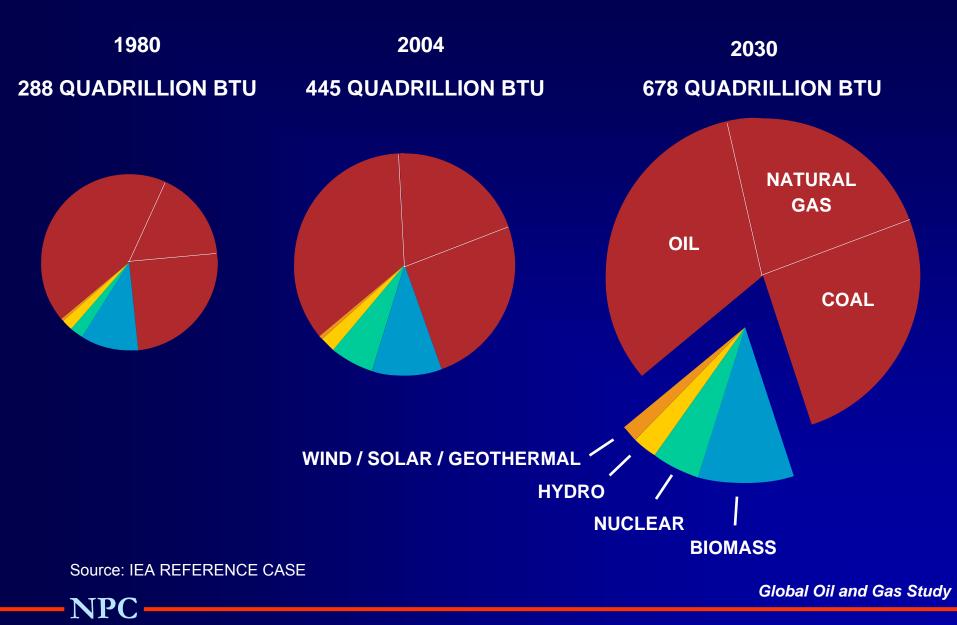


Range of Projections Point to Growing Demand



Global Oil and Gas Study

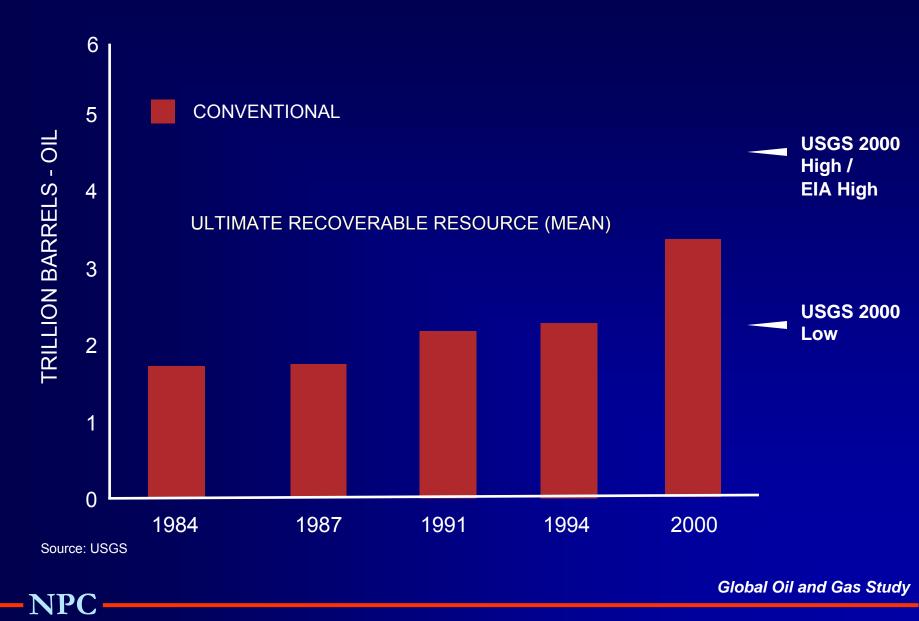
Coal, Oil, and Natural Gas Will Remain Indispensable



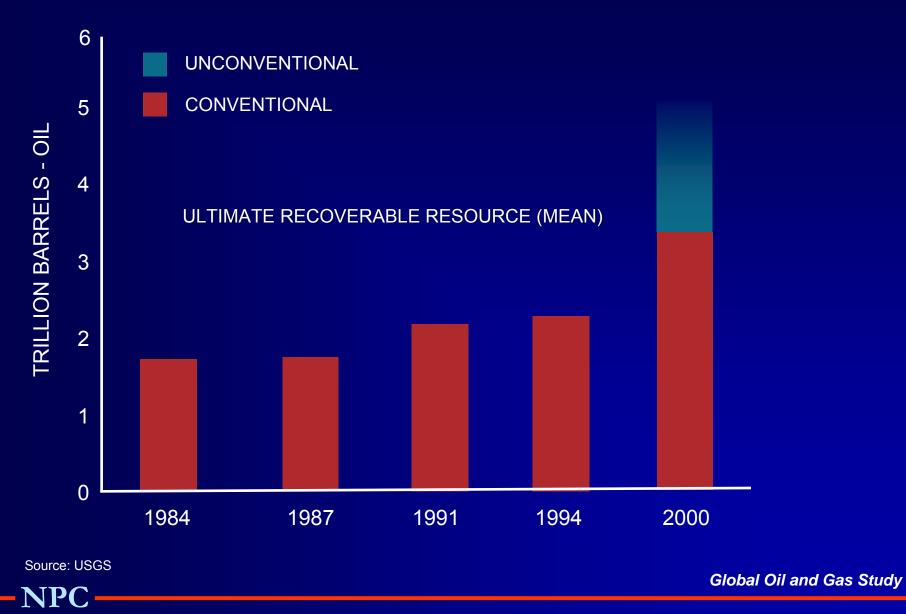
The world is not running out of energy resources, but there are accumulating risks to continuing expansion of oil and natural gas production from the conventional sources relied upon historically. These risks create significant challenges to meeting projected total energy demand.

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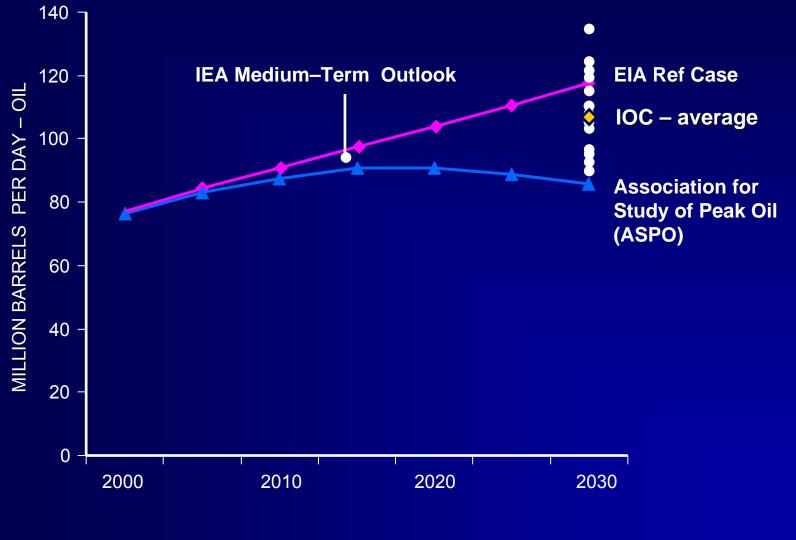
Wide Range of Projections



Large Oil Resource Base



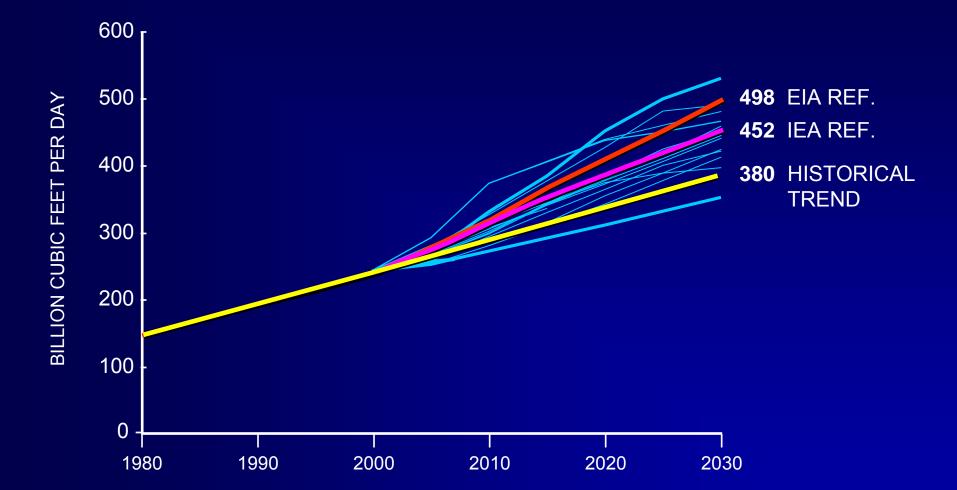
Risks Reflected in Range of Production Projections



* Source: NPC Data Warehouse.

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Range of Global Supply Projections – Gas



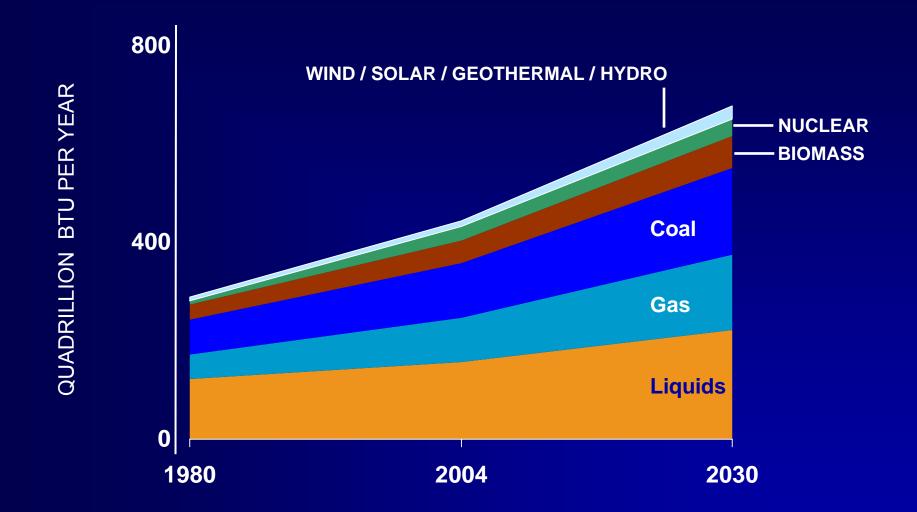
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Source: NPC Survey for the Oil & Gas Study.

To mitigate these risks, expansion of all economic energy sources will be required, including coal, nuclear, biomass, other renewables, and unconventional oil and natural gas. Each of these sources faces significant challenges including safety, environmental, political, or economic hurdles, and imposes infrastructure requirements for development and delivery.

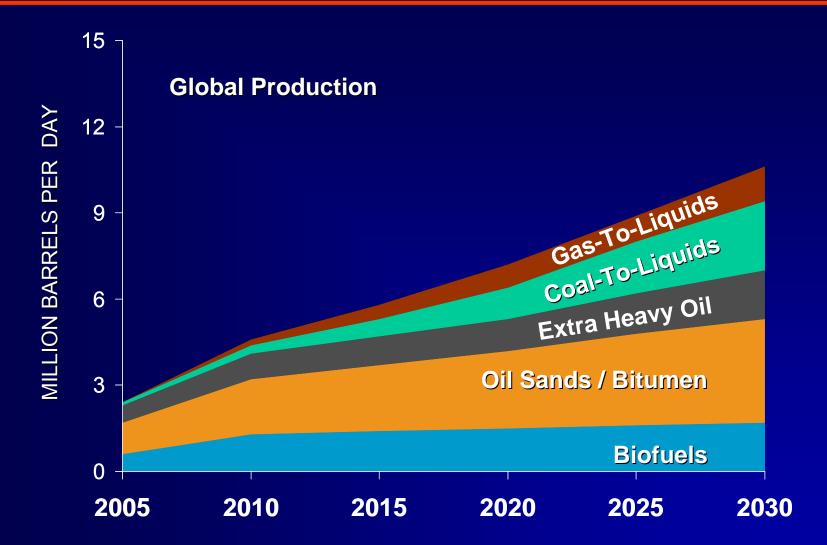
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All Sources of Energy Will Be Needed



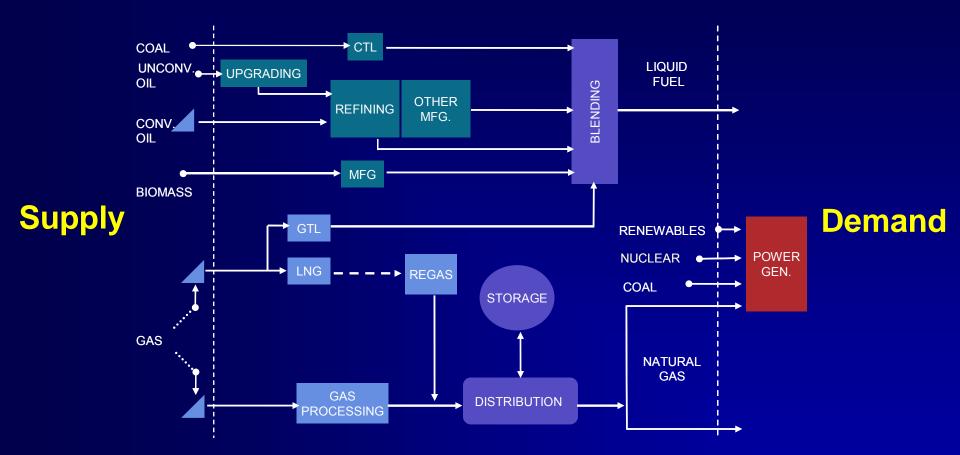
Source: IEA REFERENCE CASE

Contribution of Unconventional Liquids



Source: Data From EIA 2007 Reference.

Massive Infrastructure Investments Required

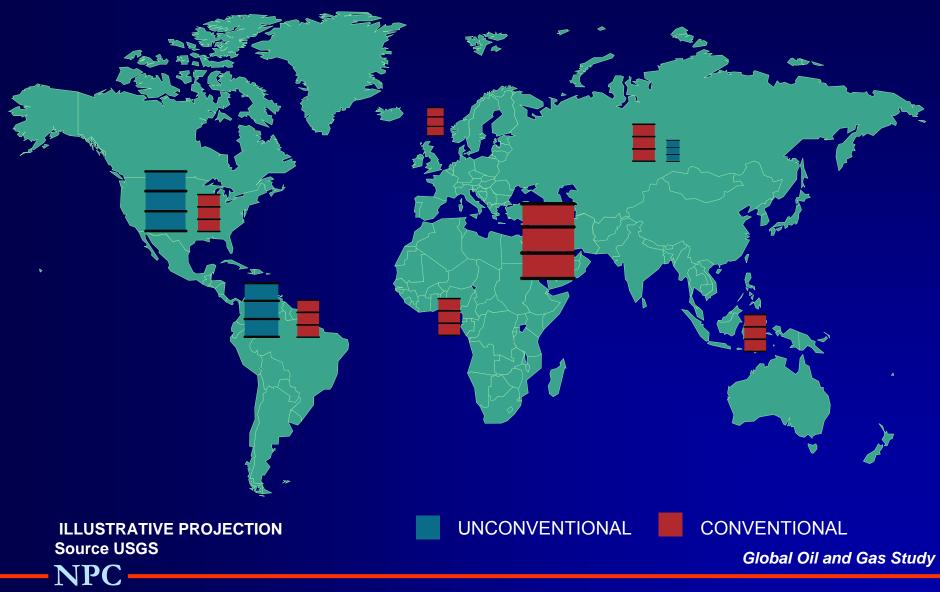


Global Oil and Gas Study

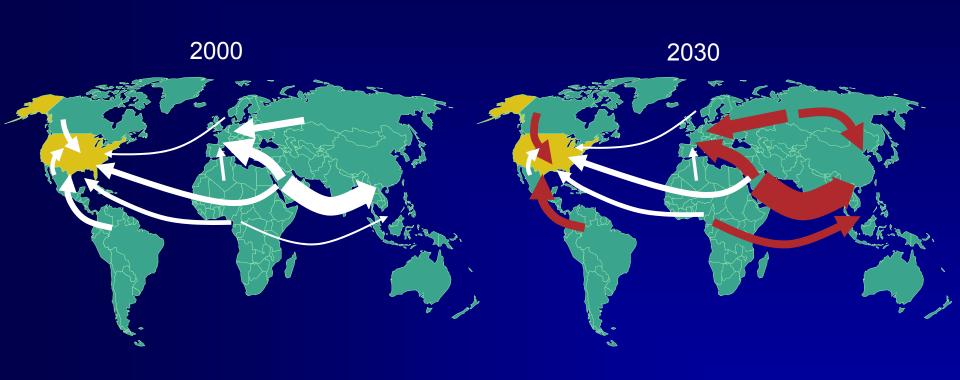
The Hard Truth: Energy Security

"Energy Independence" should not be confused with strengthening energy security. The concept of energy independence is not realistic in the foreseeable future, whereas U.S. energy security can be enhanced by moderating demand, expanding and diversifying domestic energy supplies, and strengthening global energy trade and investment. There can be no U.S. energy security without global energy security.

Oil Resource Concentration



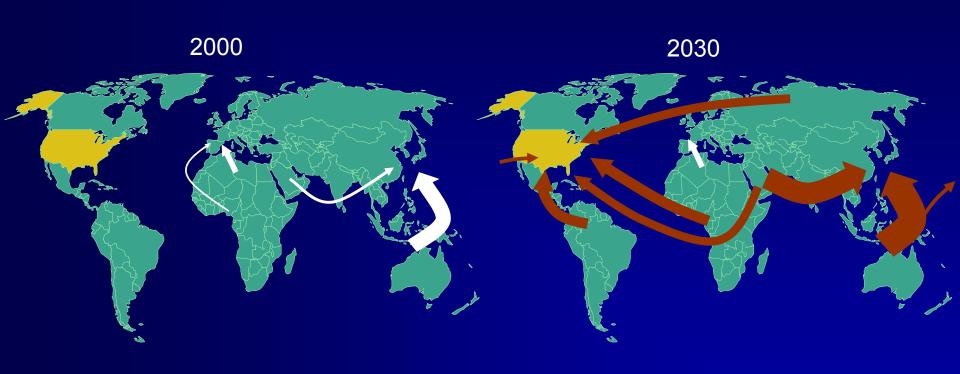
Global Oil Trade







Global LNG Trade





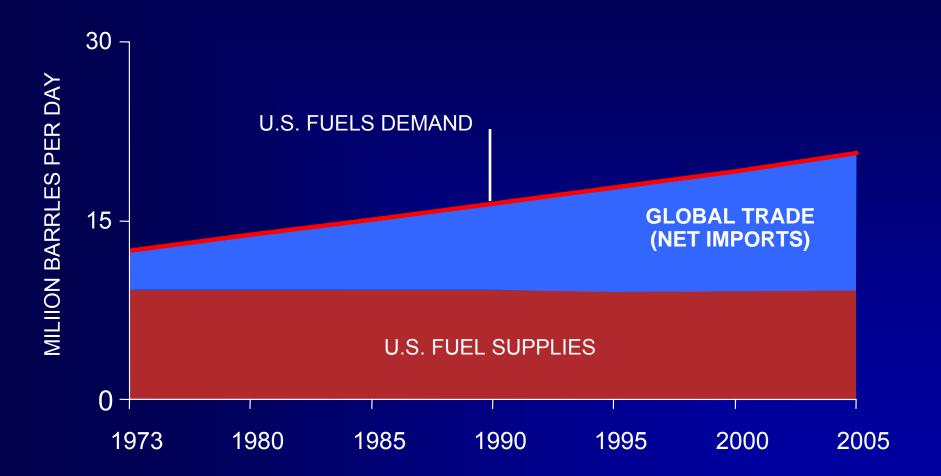
Note: Reflects flows greater than 1 BCFD

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Supply Vulnerability Zones



U.S. Historical Supply and Demand Trends



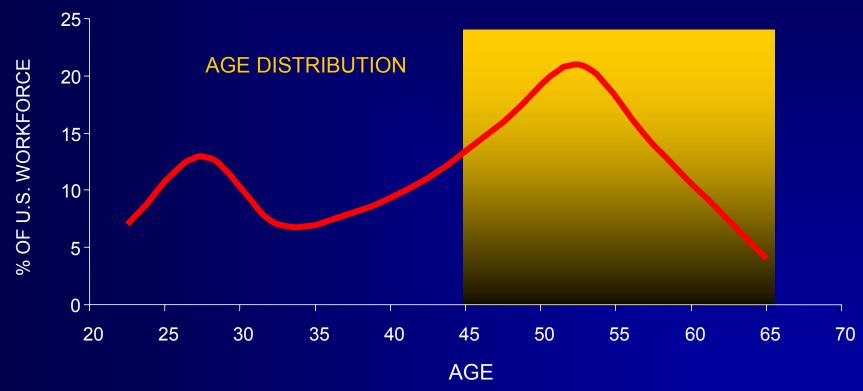
Source: EIA Reference Case / NPC Global Oil and Gas study survey.

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A majority of the U.S. energy sector workforce, including skilled scientists and engineers, is eligible to retire within the next decade. The workforce must be replenished and trained.

U.S. Human Resources Challenge

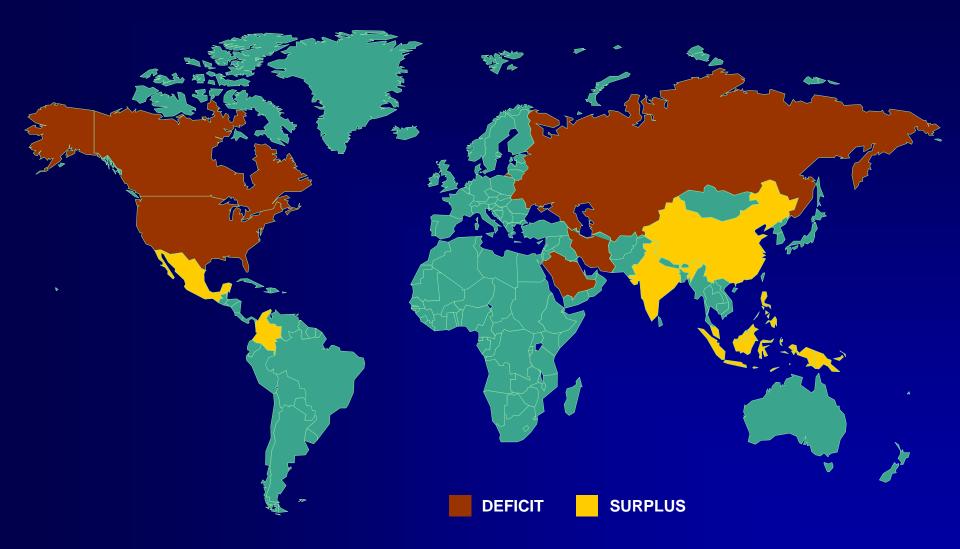
OVER HALF OF THE WORKFORCE ELIGIBLE TO RETIRE IN NEXT 10 YEARS



Source: U.S. Dept of Labor.

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Regional Imbalance of Geoscience Graduates



Source: 2005 Schlumberger Business Consulting study (Annual average over next 10 years).



Policies aimed at curbing carbon dioxide emissions will alter the energy mix, increase energy-related costs, and require reductions in demand growth.

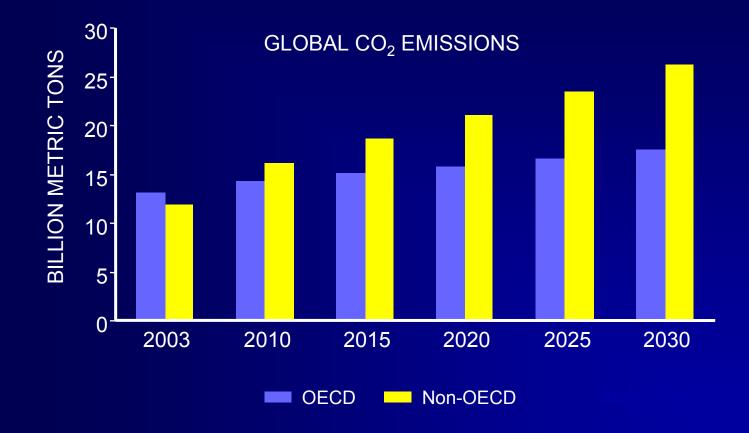
CO₂ Emission Limits Will Alter Energy Strategies

Growing concern that climate is warming and CO_2 concentrations in the atmosphere play a role.

The challenge of significantly reducing CO₂ emissions is unprecedented and will require:

- Global, broad actions on multiple fronts
- Long time horizons
- Major additional investments

60% of Emissions Growth in Developing World



Continued use of fossil fuel in a carbon constrained world will require:

- Moderating demand by improving energy efficiency
- Developing low / no-carbon energy sources
- Implementing large scale carbon capture and sequestration

Five Core U.S. Strategies



The Five Core U.S. Strategies

- Moderate Demand By Increasing Energy Efficiency
- Expand And Diversify U.S. Energy Supply
- Strengthen Global And U.S. Energy Security
- Reinforce Capabilities To Meet New Challenges
- Address Carbon Constraints

There Is No Single, Easy Solution

Moderate Demand By Increasing Energy Efficiency



Improve U.S. car and light truck fuel economy standards at the maximum rate possible by applying economic, available technology.



Improve efficiency in U.S. residential and commercial sectors by encouraging states to implement and enforce more aggressive energy efficiency building codes, updated on a regular basis.

Improve efficiency in U.S. industrial sector by conducting and promoting research, development, demonstration and deployment of industrial efficiency technologies and best practices.

The Five Core U.S. Strategies

Expand And Diversify U.S. Energy Supply



Expand and Diversify Supply

Reduce declines in U.S. conventional oil and natural gas production.

Increase access for new energy development.

Expand and Diversify Supply

Diversify long-term energy production

- Accelerate development of energy from biomass
- Enable the long-term environmental viability of coal for power, fuel, and feedstock
- Expand domestic nuclear capability

The Five Core U.S. Strategies

Strengthen Global And U.S. Energy Security



Integrate energy policy into trade, economic, environmental, security, and foreign policies.



Continue to develop the international energy marketplace by expanding the energy dialog with major producing and consuming nations.

Promote an effective global energy marketplace by sustaining and intensifying efforts to encourage global adoption of transparent, market-based approaches.

Assist and encourage global adoption of energy efficiency technologies through technology transfer programs.

The Five Core U.S. Strategies

Reinforce Capabilities To Meet New Challenges



Reinforce Capabilities to Meet New Challenges

Rebuild U.S. science and engineering capabilities.

Create research and development opportunities.



Reinforce Capabilities to Meet New Challenges

Improve the quality of energy data and information.

Develop a comprehensive forecast of U.S. infrastructure requirements.

The Five Core U.S. Strategies

Address Carbon Constraints



Actions to Address Carbon Constraints

Develop legal and regulatory framework to enable carbon capture and sequestration.

Actions to Address Carbon Constraints

As options are considered to reduce CO₂ emissions:

- Provide effective global framework for carbon management
- Establish transparent, predictable, economywide cost for CO₂ emissions

Summary



There Is No Single, Easy Solution

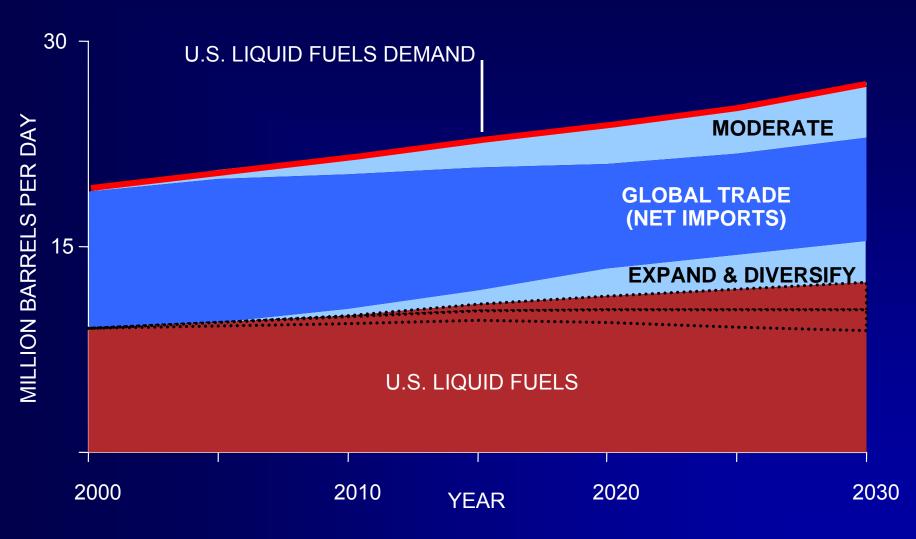
All Five Strategies Must Be Addressed Together

Global Cooperation Required

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Begin Now And Plan For Sustained Commitment

All Strategies Are Essential



Source: EIA Reference Case / NPC Global Oil and Gas study survey.

Illustrative View

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Thank You



Thank you for listening to this presentation on: "Facing the Hard Truths About Energy"

For information, please refer to the NPC Website for a complete list of available resources: http://www.npc.org Send your follow-up questions and comments to: comments @npc.org