

APPENDIX C

STUDY OUTREACH PROCESS AND SESSIONS

This appendix provides descriptions of the outreach process and sessions conducted for this study.

In addition to conducting a systematic review and evaluation of available information on the future oil and gas supply and demand picture, the study desired to ensure an open process that would be fully transparent to individuals, organizations, and non-U.S. governments with interests in global energy issues. Most importantly, the National Petroleum Council (NPC) wished to ensure that the study's approach would address the broad range of global issues associated with energy.

To solicit input from such a broad perspective of individuals and organizations, the NPC conducted an extensive communications outreach effort during the early phases of the study. Members from the various study groups and NPC staff participated in over 30 study outreach sessions with organizations and individuals with interests in the global energy issues. These sessions involved more than 1,000 individuals. Slide presentations were used to outline the reason for the study—Secretary Bodman's request, the planned scope of work, the study's organization and staffing, and how the study would proceed to conclusion. Participants were encouraged to offer comments during the sessions and to submit further comments if they so wished.

Sessions were held with representatives of members of the U.S. Congress and Congressional committees, non-governmental organizations (NGOs) of diverse interests, other third-parties, business associations, a wide-range of energy-related professional and trade associations, and, very importantly, non-U.S. government energy ministries. The comments received as a result of these sessions were captured and forwarded to the appropriate study group(s) for review and use during the fact-finding and analysis process.

Background information about the study—its scope, format, and progress, including updated versions of status presentations—was posted on the NPC's publicly accessible website, www.npc.org.

Outreach sessions were conducted with the following individuals and organizations:

- U.S. Congressional Staffs:
 - Staff Members, U.S. Senate Energy Committee
 - Staff Representative, U.S. Senate Foreign Relations Committee
 - Staff Representative, U.S. House of Representatives Committee on International Relations, Subcommittee on Middle East and Central Asia
 - Staff Member, U.S. Senator Feinstein
 - Staff Members, U.S. Senate Finance Committee
 - Staff Members, Joint Committee on Taxation
- Environmental NGOs:
 - Friends of the Earth
 - Alliance to Save Energy
 - National Environmental Trust
 - World Resources Institute
 - Resources for the Future
 - American Council for an Energy-Efficient Economy
 - Natural Resources Defense Council
- Non-environmental NGOs:
 - National Democratic Institute
 - International Crisis Group
 - Human Rights Watch
 - International Republican Institute

- Mercy Corps
- International Rescue Committee
- Catholic Relief Services
- USAID
- Other Pertinent Organizations:
 - International Energy Agency
 - National Commission for Energy Policy
 - Saudi National Security Assessment Project
 - Organization of Petroleum Exporting Countries (OPEC)
 - American Enterprise Institute
- General Business Associations:
 - U.S. Chamber of Commerce
 - Business Roundtable
 - National Association of Manufacturers
- Energy-Related Professional and Trade Associations:
 - American Petroleum Institute
 - National Petrochemical and Refiners Association
 - Center for Liquefied Natural Gas
 - Methane Hydrate Advisory Committee
 - American Association of Petroleum Geologists
 - Hedburg Conference on World Oil Resources
 - Independent Petroleum Association of America
 - American Gas Association
 - American Chemistry Council
 - Natural Gas Supply Association
 - Society of Petroleum Engineers
 - National Coal Council

Also, letters and/or phone calls were placed by representatives of the Department of Energy to the following U.S. government executive departments, inviting their participation, comments, and input:

- U.S. Department of the Interior
- U.S. Department of Agriculture
- U.S. Department of State
- U.S. Department of Transportation
- U.S. Department of Defense
- U.S. Environmental Protection Agency

- U.S. Department of the Treasury
- U.S. Department of Commerce
- U.S. Trade Representative
- Federal Energy Regulatory Commission
- Interstate Oil & Gas Compact Commission

In addition to the data-gathering methodology described elsewhere, Secretary Bodman sent letters in October 2006 to the following non-U.S. governments advising them of the study and seeking their participation, comments, and input:

- Australia
- Azerbaijan
- Brazil
- Canada
- Peoples Republic of China
- Germany
- India
- Indonesia
- Japan
- Kazakhstan
- Kuwait
- Mexico
- Nigeria
- Norway
- Qatar
- Russia
- Saudi Arabia
- United Arab Emirates
- United Kingdom

NPC study representatives were assigned responsibility for conducting follow-up contacts to provide more background information on the study and to elicit input from non-U.S. governments. Input received was forwarded to the appropriate study group(s) for review and use in the study. Visits were made to a number of energy ministries and representatives of non-U.S. governments and companies participated in some meetings of the study's Coordinating Subcommittee. Also, study status reports were sent in April and July 2007 to update all those initially contacted by Secretary Bodman.